



**MODA** **midstream**

Sustainability Report | 2020



# Message from our Founders



**MESSAGE FROM OUR FOUNDERS**

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## TO OUR STAKEHOLDERS,

We are pleased to share our 2020 Sustainability Report. Moda Midstream (“Moda”) is a vital link in the value chain that brings our customers’ most important liquids products to global markets. Since our inception, our team has been committed to building a sustainable business that is safe, highly reliable and incorporates best practices and processes for environmental, social and governance (“ESG”) excellence.

We witnessed extreme volatility in the past year due to the pandemic, the shock to global markets, protests for social justice and a divisive election. Despite these challenges, our business thrived due to our planning, our practices and our culture.

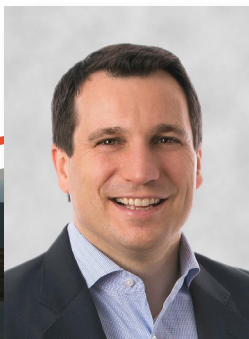
We believe our long-term operational and financial success is tightly linked to ESG matters. Working alongside investors, customers and communities, our team identified Moda’s significant sustainability issues and the key risks and opportunities for our business. In creating this report, our efforts focused on identifying ESG initiatives and metrics that significantly impact our core business strategy. Our objective is to integrate these metrics further into our strategic planning and operations to continue to grow and create long-term value. This report charts the continuation of our sustainability journey and is an important step in the process of increasing transparency of our ESG initiatives.

Navigating the challenges we faced in 2020 reinforced the importance of building a business that is sustainable and resilient. These unprecedented events no doubt will accelerate changes to our business in the coming years. We believe our continued commitment to ESG excellence will be critical in securing a sustainable future for our company.

Thank you for your interest in our sustainability progress at Moda.



**Bo McCall**  
President, CEO & Founder



**Jon Ackerman**  
EVP, CFO & Founder



**Javier Del Olmo B.**  
EVP, COO & Founder



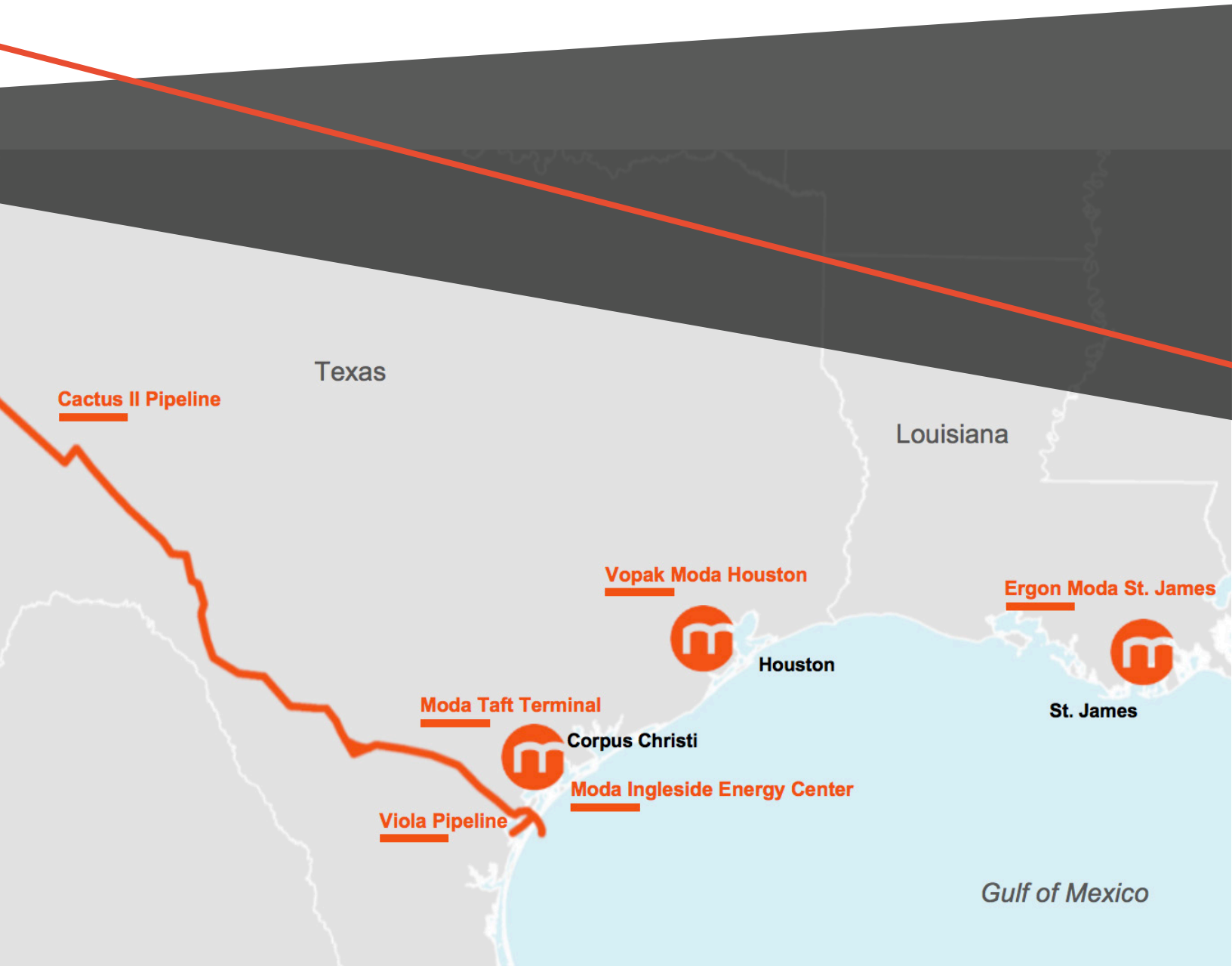
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# ABOUT MODA MIDSTREAM



# Our Company



Moda Midstream, LLC (“Moda”) is a Texas-based infrastructure company that stores and handles liquids products that are essential to our economy and our way of life. Moda is a trusted, innovative partner dedicated to safely, reliably and efficiently moving liquids from origin to destination.

We provide customers high value-add services under long-term, fee-based commercial agreements that include minimum commitments. We differentiate our service offerings by providing independence, optionality and flexibility. We believe each customer is important and deserves fairness, honesty and transparency.

Moda owns and operates terminaling, pipeline and storage assets located along the United States Gulf Coast. Our services are focused on marine operations, short- and long-haul pipelines, rail operations, storage and blending. Moda adheres to stringent industry standards and best practices for all terminaling services.

Our mission is to be the leading provider of resilient liquids supply chain solutions by operating the industry’s most efficient and strategically located infrastructure.

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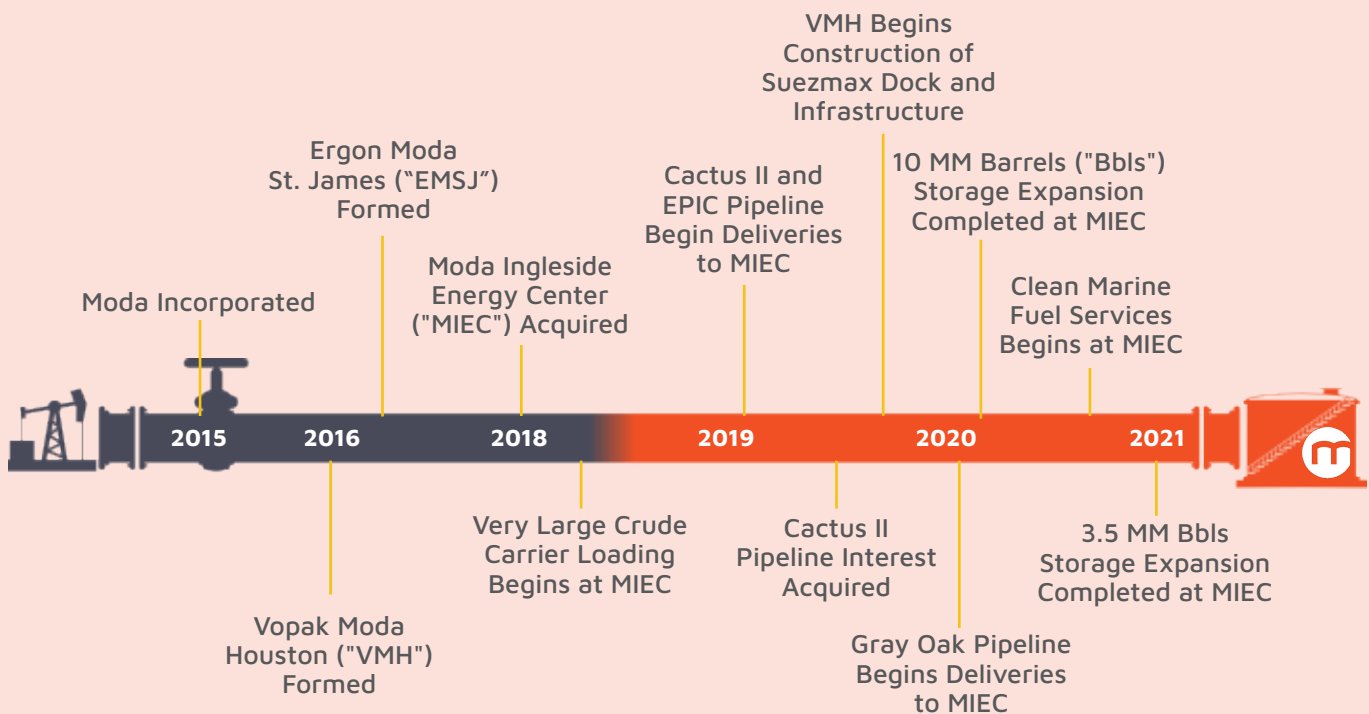
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## OUR HISTORY



# Our Values



We believe that our success is a direct result of living by our values. We strive every day to exceed the expectations of our employees, customers, investors, contractors and the communities where we live and work by holding ourselves to the highest standards. We have a foundational commitment to treating all our employees and everyone we do business with like family members, creating sustainable and enduring relationships. We hire the best and foster an inclusive, collaborative environment where everyone can flourish and participate in our success.

- Put **safety** first 
- Do the **right thing** every day 
- Collaborate** and put **others** first 
- Work hard** and commit to **excellence** 
- Inspire** trust, enthusiasm, optimism and fun 
- Anticipate** the **needs** of our customers and **deliver results** 
- Challenge the status quo with insatiable **curiosity** and **creative thinking** 
- Act with **urgency**, **passion** and **purpose** while maintaining perspective 
- Demonstrate **good citizenship** by respecting our natural resources, the environment and the communities where we live and work 

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# Our Sustainability Strategy



At Moda, we are committed to achieving long-term performance goals by building a sustainable, reliable business that incorporates best practices and processes for environmental, social and governance (“ESG”) excellence in everything we do.

Our mission is to be the leading provider of resilient liquids supply chain solutions by operating the industry’s most efficient and strategically located infrastructure. Our sustainability strategy underpins our mission. Our top priorities are safely and reliably operating our facilities, creating a world-class organization for our employees, providing superior service to our customers, and being a responsible partner to all our stakeholders.

Moda is committed to delivering value to all stakeholders: our employees, our partners, our customers, our service providers, our investors, the communities we form a part of, and the environment. We focus first on the safety and security of our employees, contractors and neighbors. We operate with minimal environmental impact while ensuring our business practices exceed standards and comply fully with all applicable laws and regulations. We execute our strategy by capitalizing on a customer-centric mindset, utilizing a best-in-class approach and focusing on value creation.

Moda has identified business-relevant focus areas to guide our ESG initiatives and decision-making. We believe the significant sustainability issues highlighted in this report have the potential to affect our profits, assets, liabilities and cost of capital, therefore impacting long-term value creation. These focus areas, discussed further within this report, are aligned with topics recommended by the Sustainability Accounting Standards Board (“SASB”) Sustainable Industry Classification System® (“SICS”) for the Oil & Gas Midstream Industry. We firmly believe that proactively addressing these topics will advance our strategy.

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The table below illustrates the alignment of our strategy with those specific ESG topics:

## MODA BUSINESS STRATEGY

## ESG TOPICS

Providing value to our customers while being a responsible steward of our people, our environment, our natural resources and our communities where we live and work

- G • Operational Safety, Emergency Preparedness & Response

Being a trusted, innovative partner dedicated to safely, reliably and efficiently moving liquid products from origin to destination

- G • Competitive Behavior

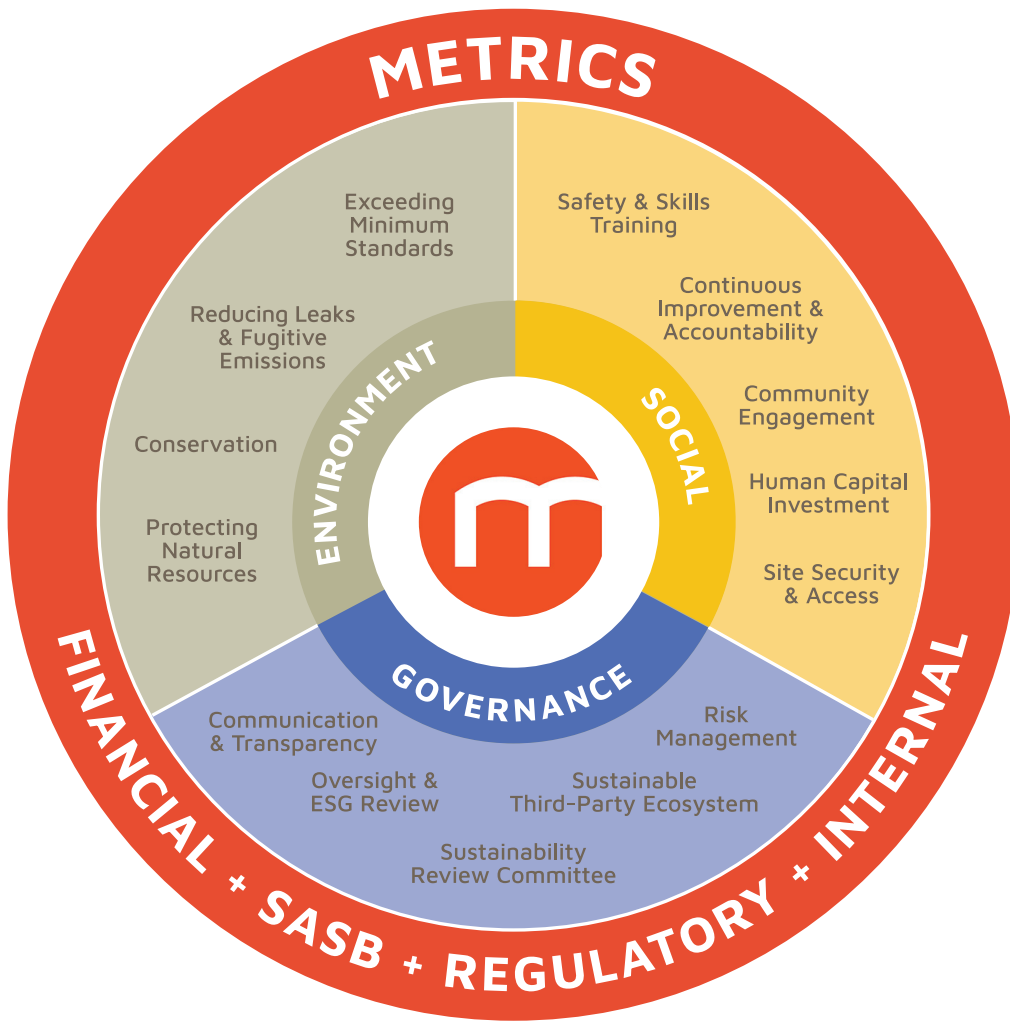
Applying best operational practices and processes to increase reliability while minimizing risks

- E • Greenhouse Gas Emissions
- E • Air Quality
- E • Ecological Impacts
- G • Competitive Behavior
- G • Operational Safety, Emergency Preparedness & Response

Driving growth through strategic acquisitions, partnerships, and organic expansion propelled by our focus to provide solutions to our customers

- G • Risk Management
- S • Human Capital Investment

The diagram below summarizes our long-term commitment to fully integrating our business and sustainability strategies. With our business strategy at the core, we drive execution by incorporating our ESG management systems and priorities. The outer ring, added in 2020, summarizes the categories of metrics used to measure Moda’s progress in executing its strategy.



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As referenced above, the reporting strategy for our 2020 Sustainability Report includes adopting the reporting framework promulgated by SASB. We performed our relevant topic analysis using the SASB recommended disclosure topics for the Oil & Gas Midstream Industry as it most closely reflects our business operations. The SASB framework provides a standardized, common reporting approach that will focus our disclosure on decision-useful metrics, help us track progress in a meaningful way and enable comparability for investors and other stakeholders. Unless otherwise noted, the information provided within this report is as of and for the year ended December 31, 2020.



# GOVERNANCE

“Strong leadership and governance practices provide the foundation for our business and inspire trust critical for creating strong and sustainable relationships.”



# Oversight & ESG Review



Moda is a portfolio company of EnCap Flatrock Midstream (“EnCap Flatrock”), a leading provider of growth capital to independent midstream energy companies. EnCap Flatrock Midstream Funds III and IV, along with co-investors, all of which are made up of a broad range of prestigious institutional investors, are the owners of Moda.



To foster Moda’s long-term success, EnCap Flatrock maintains a strong presence on Moda’s Board of Managers (our “Board”), which is comprised of six members.

Our management team works in collaboration with our Board to develop our overall business strategy and to integrate relevant ESG factors into our business processes. We report on significant ESG issues and provide details of ongoing ESG developments during each quarterly Board meeting. This information is used by EnCap Flatrock to measure our success in achieving the objectives outlined in our ESG policy and the impact on our overall financial performance. Our reporting and disclosures are designed to highlight financial and operating risks of our activities and commitments.

With direction from our Board, we maintain the appropriate level of oversight in the areas of financial controls, audit, cybersecurity, risk management and business activities. As a privately owned company, we strive to be nimble. However, we are committed to building a business with strong governance practices that is enhanced by the engagement of and input from our external auditors and other professional service providers. Our senior management team and corporate leaders design and implement internal controls to mitigate operational and financial risks. The effectiveness of many of these controls is subject to testing annually by our independent auditor in conjunction with our annual financial statement audit. Beginning with the 2018 fiscal year, our annual financial statement audit has been conducted under Public Company Accounting Oversight Board (United States) (“PCAOB”) standards. These standards, which govern the audit procedures for large publicly-traded companies, involve more complex and detailed audit procedures than standards generally applicable to audits of private companies. In addition, during 2020, as a pilot program to be rolled out to other portfolio companies, EnCap Flatrock directed our Board to engage an independent accounting firm to conduct a review and audit of certain high-risk internal controls and governance areas. Management also engaged a “Big Four” accounting firm to perform a comprehensive assessment of payment security internal controls. Management presented this assessment to our Board and incorporated recommendations to strengthen our cybersecurity and financial controls.

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In addition to our wholly owned and operated facilities, we promote a strong ESG framework within our joint ventures; including Vopak Moda Houston and Ergon Moda St. James. VMH is a 50 / 50 joint venture with Vopak Terminals North America, which brings together Vopak’s long history of operations as an independent storage provider and our experienced leadership team’s deep roots in the Houston Ship Channel. Together we have designed, permitted, and are nearing completion of the first large-scale greenfield marine terminal in the area in over a decade. Management of the joint venture is conducted through an asset-level senior leadership team that has been selected and approved by a VMH Board of Directors. Moda’s senior management team is actively engaged in the commercialization, construction and development efforts, and governance is split equally with our joint venture partner.

In August 2016, Moda and Ergon-St James, Inc. formed EMSJ, for the purpose of exploring opportunities of developing an independent bulk liquids terminal in the Gulf Coast area. As this entity is in the pre-development commercial and design phase, there are no operations.

Moda is also a non-controlling, non-operating owner of the Cactus II Pipeline. Placed in service in August 2019, Cactus II is a Permian mainline system that extends directly to the Corpus Christi, Texas market, has a capacity of 670,000 barrels per day and is supported by long-term third-party commitments. The pipeline is operated by Plains All American, with whom we share a strong commitment to responsibly and reliably transporting resources while maintaining the safety of our employees, contractors, local communities and the environment.



## Risk Management

Moda senior management proactively identifies existing and potential emerging risks to our company, including financial, market, political, compliance, operational, reputational, cybersecurity and other risks that are inherent in or may affect our business. These risks are assessed and prioritized based on the likelihood of occurrence and magnitude of consequences. Our process enables us to effectively align risk exposure to organizational priorities, drive informed business decisions and resource allocation, and monitor emerging issues that may shape our future risk exposure. The results of our risk evaluation processes are discussed with our Board who provide oversight of the most material risks; these risks are managed by senior management and assessed, mitigated and monitored.



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## SUSTAINABILITY REVIEW COMMITTEE

Moda’s commitment to building a sustainable, reliable business extends throughout our company and every member of the Moda family plays a role in executing our strategy. Because of this, we have established a Sustainability Review Committee comprised of senior management and leaders representing all corporate functions, including Health, Safety, Security and Environmental (“HSSE”), Human Resources, Financial Reporting, Government Affairs and Public Affairs and Legal. Cross-functional participation ensures our committee, with support from senior management and our Board, has the right combination of expertise and experience to align Moda’s ESG focus with its business strategy, address ESG-related risks and opportunities, and implement necessary ESG initiatives and best practices. The Sustainability Review Committee also reviews other relevant ESG reporting initiatives and frameworks, such as the United Nations Sustainable Development Goals and the Energy Infrastructure Council (IEC) / GPA Midstream ESG Reporting Template. Our Sustainability Review Committee also routinely reviews ESG performance and works to identify, develop and review key relationships with customers, vendors, and service providers.

Key focus areas for the Sustainability Review Committee for the coming year include evaluating Moda’s emissions and exploring options for reducing our emission intensity and developing a biodiversity policy. To ensure individual goals are aligned with company-wide ESG goals, we have begun to integrate specific and detailed ESG factors into our bonus and incentive structures for our leadership and managers.

As part of our risk management process, we consider and continue to develop our understanding of climate-related risks that can affect our business, both in the near and long terms. We acknowledge that climate risk is present in all industry sectors and consists of three distinct types: Physical, Transitional and Regulatory. Using SASB’s Climate Risk Framework as a guide, we believe regulatory risks to be most relevant to our business. Regulatory risks resulting from climate regulation include a range of legal, regulatory, policy and liability issues. More specifically, climate regulations regarding greenhouse gas emissions, air quality and ecological impact in the oil and gas industry impact our operations and our customers. As we manage regulatory aspects, we consider the link between climate-related impacts to our financial and operational performance and relevant non-financial metrics that will enable us to manage those impacts.

In addition to managing risks, we engage with our existing and potential customers to understand their sustainability practices. We believe that by advancing our customers’ sustainability goals, we can provide additional value add that is differentiated from our competitors and increase customer loyalty.



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**Communication & transparency are integral to effective governance & critical for inspiring trust.**

Management sets the tone for organizational behavior and communicates performance expectations by clearly stating, through our website & communications, our:

- Mission, Vision & Values
- Health, Safety, Security & Environmental Policy
- Health, Safety, Security & Environmental Minimum Standards

# Critical Incident Risk Management



## OUR CULTURE OF SAFETY

At Moda, safety is at the heart of everything we do. We strive to foster a culture of safety excellence based on a shared sense of ownership and vigilance with each member of our team.

We have a responsibility to provide safe, healthy and sound working conditions for all employees, contractors and visitors, to protect our natural resources and to safeguard the environment. Moda’s culture of safety begins with a leadership and governance structure that sets the tone for discipline, accountability and continuous improvement. Through our HSSE Program we advance our commitment to safety by ensuring alignment of job responsibilities, training plans and documented procedures with risk management activities. We maintain and improve our safety and reliability performance through our ongoing efforts to plan, deploy, review and improve our operations. The following diagram summarizes our approach to continual HSSE improvement:



### PLAN

- Identifying HSSE Aspects, Impacts & Risks
- Legal, Business and Customer Requirements
- Goals & Plan
- Management of Change

### DEPLOY

- Structure & Responsibility Training, Awareness & Competence
- Communication
- Document Control
- Operational Control
- Emergency Planning & Response

### REVIEW

- Performance Monitoring & Measuring
- Nonconformance, Corrective & Preventative Action
- Records
- HSSE Management Systems
- Audits

### IMPROVE

- Management Review
- Training
- Industry Collaboration



In 2020 Moda received the Safety Excellence Award from the International Liquid Terminals Association (“ILTA”). This annual award recognizes terminal operating member companies for outstanding safety performance. Companies who received the Safety Excellence Award achieved a total recordable incident rate per 100 employees of 0.75 or less during 2019. Moreover, in 2019 and 2020, Moda did not have any lost time injuries or any injuries requiring medical attention.

Our management team, departmental leadership and structured HSSE Program establish the tone-at-the-top that underlies our safety culture. However, the fundamental strength of our safety-first mindset is advanced by the daily commitment of our employees.

Every member of the Moda family is an active participant in our safety-minded culture and takes a leading role in building and promoting the safe operation of our business. The Moda Employee Safety Committee, comprised of individuals representing every operating department and every shift, empowers our employees to identify areas where safety practices and procedures can be improved and suggest and implement solutions. We further influence and reinforce sound safety behaviors by developing our employees’ knowledge, skills and awareness of safety related issues through specific training opportunities, leading to enhanced and improved safety performance.

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## EMERGENCY PREPAREDNESS & RESPONSE

While Moda’s safety programs are designed to help prevent incidents from occurring, we also proactively prepare to respond effectively to any emergency that may occur onsite, in the water, along our pipelines, or within our facilities.

Moda maintains comprehensive Facility Response Plans (FRP) for all facilities and provides in-depth emergency preparedness and response training to employees to ensure our organization is prepared to respond to emergency situations quickly and safely.

We have worked to ensure our terminal design exceeds National Fire Protection Association and industry standards. All our facilities have the necessary equipment to tackle response activities. At MIEC, we have invested in world-class fire emergency response equipment, including three firewater pumps, a firewater tank and three standby pumps that are able to pump directly out of the Intercoastal Waterway, an infinitely replenishable water source. As of December 31, 2020, nearly one-quarter of our employees on site at the Moda Ingleside Energy Center had been professionally trained to operate our firefighting equipment during the Refinery Terminal Fire Company’s four-day fire response program.



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To access best-in-class expertise and secure resources in the unlikely event of emergency, we are members of Refinery Terminal Fire Company ("RTFC"). RTFC is a cooperative that provides its members access to state-of-the-art fire protection services and training opportunities as well as fire prevention resources, inspection services and other technical support.

We strongly support RTFC’s mission to improve emergency response and safety throughout the Coastal Bend area. As a demonstration of our commitment, one of Moda’s senior HSSE leaders is a member of RTFC’s Board.

We conduct annual emergency response training exercises to simulate, practice and evaluate the success of our emergency response plans. These exercises are conducted in accordance with applicable regulations and are administered with the involvement of local emergency responders, regulatory agencies, Moda employees and key contractors, and organizations such as RTFC. During our most recent emergency response training exercise, RTFC was able to have personnel and equipment onsite within 30 minutes of notification. Our commitment to safety is demonstrated by leadership participation in our response training activities.

In addition to our relationship with RTFC, Moda has led a collaborative initiative with our industry partners in Ingleside, Texas area to develop a mutual aid group. Our shared commitment to the local communities in which we live and operate underpin this newly established arrangement.

Continuous improvement is an essential element in our approach to emergency preparedness and response efforts. Our training exercises allow us to gain a better understanding of roles and responsibilities in the event of an emergency and help us to be more effective in our response. We continuously evaluate and improve our system by incorporating lessons learned from incidents and exercises into our preparedness planning, and training.



We have an unwavering commitment to leading the way in promoting the safety of our community and we demonstrate this commitment through our active involvement and leadership role in the Coastal Plains Local Emergency Planning Committee (LEPC). Together with local officials, first responders and other stakeholders, we develop and maintain community emergency response plans, promote public awareness about emergency response initiatives and manage the CODE RED emergency alert system.

An important part of Moda’s risk management strategy is preparation and training for natural disasters, like hurricanes and tropical storms. Hazards from wind storms can include storm surge, high winds, tornadoes, flooding and potential impacts to personnel. Moda personnel are trained to respond to these risks to ensure the safety and well-being of our people, property and environment. The training, planning and procedures are administered by Moda’s HSE Department and detailed in our Hurricane Preparedness Plan. Once a threat is identified, personnel will consider all Federal, state, and local directives and follow US Coast Guard Port Hurricane Conditions. Hurricane tracking and forecast data is gathered from a variety of sources, including private weather forecasting services. Furthermore, internal stakeholder meetings are regularly held to ensure proper communication and feedback across the organization. Each department maintains an up-to-date checklist of hurricane related activities, which includes step-by-step actions necessary to protect personnel, the public, and facilities and resources in the event of a storm. Where appropriate, management will put in place an Incident Response Team to ensure the facility’s security during and immediately following the storm.



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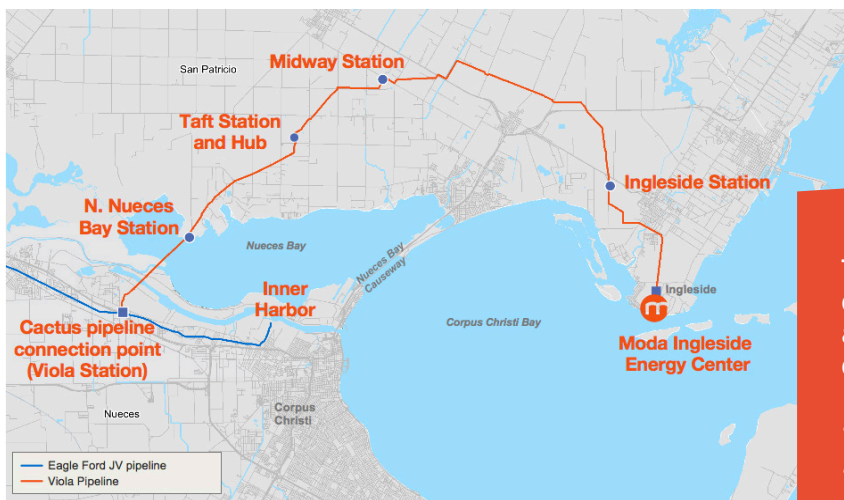
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## PIPELINE INTEGRITY & REPORTABLE RELEASES

Our supply chain includes pipelines, manifolds, storage terminals and waterfront for vessels. In addition to the intra-terminal pipelines and infrastructure, Moda owns and operates the Viola Pipeline, a 31-mile, 20-inch crude pipeline that directly connects the Inner Harbor and Taft Hub to Moda Ingleside Energy Center.



All of our pipelines and facilities have been built to meet or exceed comprehensive construction standards and regulatory requirements. Federal state and pipeline safety codes require that pipeline operators comply with extensive requirements for material quality, design, construction, testing, inspection and operations and maintenance for all equipment. In line with Moda’s continual improvement philosophy, our Pipeline Compliance Department reviews all operations manuals, procedures, regulatory filings, training and regulatory requirements/changes. We have an internal audit program to review our system and we believe that our pipelines are currently in compliance with all material laws and regulations. For the years ended December 31, 2020 and 2019, we incurred no monetary losses as a result of legal proceedings associated with federal pipeline and storage regulations.

To maintain the efficiency and integrity of our pipelines, we go beyond compliance and always employ technology. Examples of our pipeline integrity program including:

- Remote control valves for rapid shutdown
- Leak detection monitoring
- Emergency response training and drills
- Training with industry experts
- Public awareness
- Damage prevention
- Periodic inspections
  - Atmospheric corrosion inspections
  - Periodic valve inspections/maintenance
  - Periodic PSV inspections
  - Navigable waterways inspections
  - Ultrasonic tank inspection
  - Rights-of-way inspections
  - Inspection of exposed pipe
  - In-line inspection with “smart pigs”

Moda’s Environmental Management system is designed to ensure all spills, regardless of volume are reported internally, investigated, and assessed for future proactive measures to prevent a similar occurrence and understand the root cause of any incident. We are required to report pipeline incidents that meet certain thresholds<sup>1</sup> to the Pipeline and Hazardous Materials Safety Administration (“PHMSA”). In each of the years ended December 31, 2020 and 2019, we reported one pipeline incident. The 2020 incident was not significant<sup>2</sup> as categorized by PHMSA. Although the 2019 incident was classified as significant<sup>2</sup>, we successfully recovered all the oil as part of our emergency response, as more than 99% of the product remained in our secondary containment areas. These areas are specifically designed to provide safety and redundancy in our operations. The impacted soils were remediated to the standards of the Texas Railroad Commission and the incident was successfully closed.

In addition to our wholly-owned and operated Viola Pipeline, Moda’s investment in Cactus II Pipeline represents an important part of Moda’s overall pipeline footprint. We are not aware of any reportable pipeline incidents occurring at the Cactus II Pipeline since November 2019, when we were admitted to the joint venture, through year-end 2020.

As part of our incident response process, we conduct detailed root cause analyses to identify corrective actions and implement them immediately. Our after-action process reflects our commitment to continuous improvement where we can learn from incidents and further strengthen our capabilities and processes.



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**100%**  
of hazardous  
LIQUID PIPELINE  
INSPECTED  
in 2020 includes all of  
Moda’s active and  
in-service pipelines

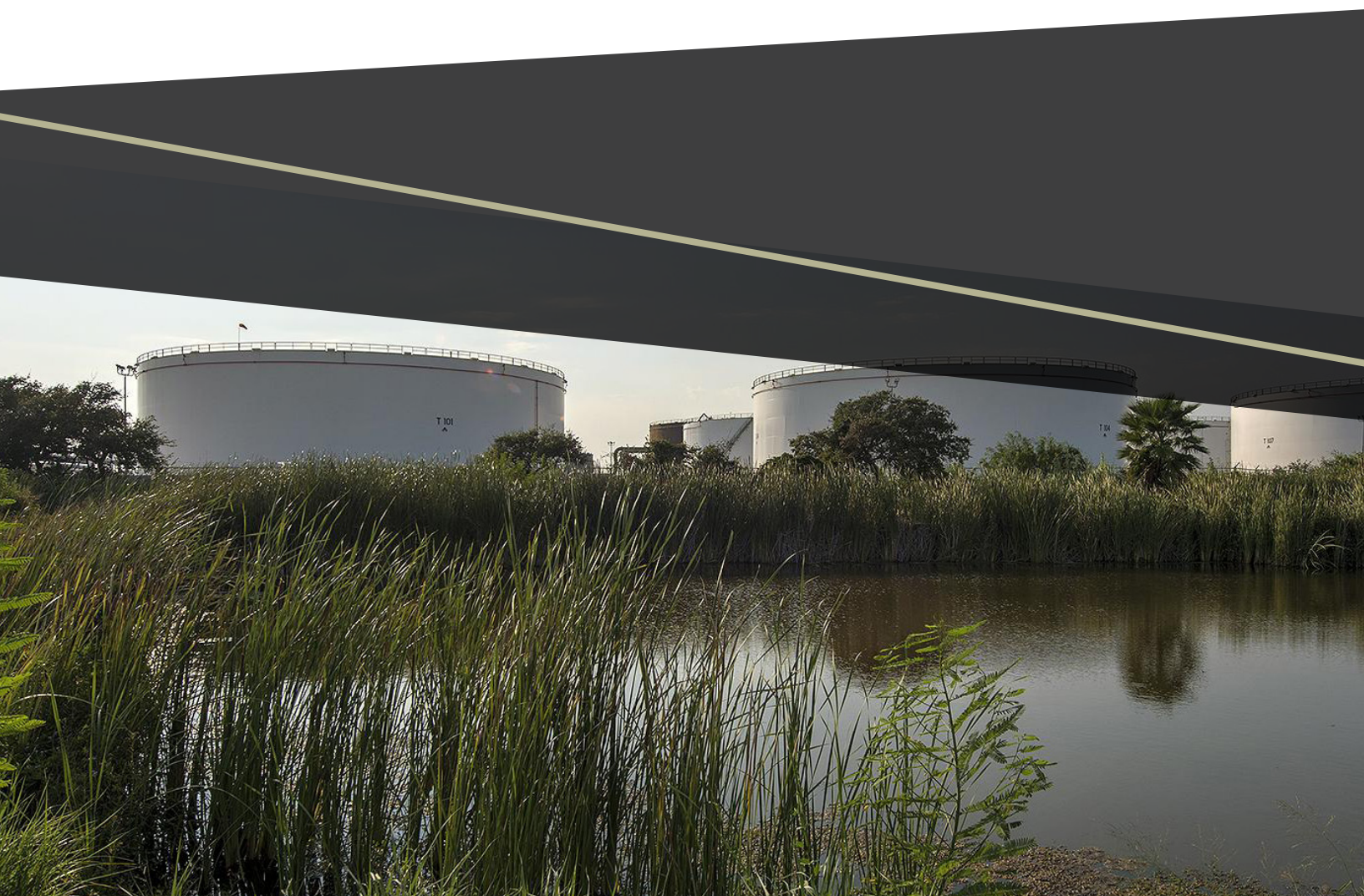
<sup>1</sup>Reportable accidents are defined based on Code of Federal Regulations for Transportation of Hazardous Liquids by Pipeline for Reporting accidents (49 CFR Part §195.50)

<sup>2</sup>A significant incident is defined according to the PHMSA pipeline and hazardous materials safety reporting guidelines.



# ENVIRONMENTAL

“Moda is committed to being the leading independent liquids infrastructure company through sustainable operations and environmental stewardship.”



Reliable and safely produced American energy fuels the world. As global energy demand continues to grow, companies operating in the oil and gas industry face increasing pressure from all sectors of society to actively demonstrate their commitment to safeguarding the environment – not just by adhering to environmental requirements, but by also working to continually improve processes, controls, and technology. At Moda, we believe we are uniquely positioned to provide value to our customers while minimizing environmental impact. In all that we do, we seek to balance growth opportunities with a strong focus on environmental responsibility.



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From the beginning, our company has integrated environmental stewardship into every phase of Moda's growth.

- FOUNDATION**  
Commit to a culture of safety and excellence in liquids supply chain
- AQUISITION**  
Identify assets where we can improve efficiency
- DESIGN**  
Use best available environmental controls and highest standards
- OPERATIONS**  
Employ better than minimum environmental safeguards for operations

In 2018, Moda acquired the Moda Ingleside Energy Center in the Port of Corpus Christi in Ingleside, Texas. Since then, Moda has designed, developed, and constructed more than 12 million barrels of additional storage to satisfy long-term contracted customer take-or-pay commitments. As of December 31, 2020, the terminal's capacity was approximately 14 million barrels, with an additional 1.5 million barrels anticipated for delivery in early 2021. In addition to expanding available storage capacity, Moda has delivered safety and firefighting upgrades, as well as waterfront upgrades to allow for safer and more efficient handling of our customers' products.

As of December 31, 2020, our Houston Ship Channel terminal was under construction and nearing completion of the first expansion phase. Through our Vopak Moda Houston joint venture, our ESG strategy is integrated into this development. Moda's management team has been actively involved in the design and construction of the infrastructure and looks forward to commissioning a safe and reliable terminaling facility in 2021.

MODA INGLESIDE ENERGY CENTER TANKAGE & THROUGHPUT			
	2018	2019	2020
Number of Crude Oil Tanks	6	15	30 <sup>1</sup>
Total Crude Oil Storage Capacity in barrels of oil ("bbl")	2,100,000	6,400,000	13,800,000
Crude Oil Throughput <sup>2</sup>	81,895,387	125,493,193	264,189,076
Number of Clean Marine Fuel Tanks			3
Total Clean Marine Fuel Storage Capacity			240,000
Clean Marine Fuel Throughput			206,915

<sup>1</sup>Includes tanks in service

<sup>2</sup>Throughput is defined as barrels loaded to a ship

As our business grows, we will continue to prioritize customer service while being mindful of our environmental impact. Our standard business practice is to ensure we exceed minimum standards and comply fully with all applicable laws

## Environmental Management



Moda's Environmental Management staff is responsible for monitoring, reporting, and managing the environmental controls and impacts at the terminal. This includes monitoring air emissions, overseeing water quality and control technology, managing onsite waste, and monitoring and mitigating fugitive emissions. Moda's environmental team benefits from many years of experience and we are continually updating skills with training from industry experts. New Moda hires in 2020 included a dedicated corporate health and safety manager with 20 years of terminaling experience, as well as a pipeline measurement expert. These important additions to our Environmental Management staff will enhance our emergency response programs, contingency measures, permitting and safety protocols, and pipeline management and inspection compliance.

Moda is dedicated to the minimization of impacts to the environment. Moda's environmental personnel are actively involved with the design of new facilities and the retrofitting of existing facilities, working with engineering and operations to identify options for minimizing the footprint of the terminals, with standards that exceed Best Available Control Technology ("BACT"), and implementing sector leading integrity practices. Environmental Management also works with the construction management team to identify best practices to prevent potential releases at the site, as well as stormwater impacts during construction efforts. This enables a seamless transition from construction to operations; and ensures compliance with all local, state and federal standards at all times.

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## Greenhouse Gas Emissions

As discussed in our Governance section, we continue to assess and analyze climate risk and the role of greenhouse gases. We believe that minimizing greenhouse gas emissions is an important responsibility of energy companies, including the midstream industry. In our MIEC operations, greenhouse gas emissions result from the combustion of natural gas and crude vapors during storage and vessel loading operations, as well as during natural gas combustion in our hot oil heater.

During 2020 and 2019, MIEC operational emissions levels were significantly below required reporting levels under U.S. Environmental Protection Agency ("EPA") greenhouse gas rules.<sup>1</sup> We routinely track this information, and our operations and controls are designed to minimize these emissions to the extent practical. For example, we use the minimum quantity of supplemental fuel required to meet environmental and safety requirements. We are dedicated to meeting the needs of our customers while continuing our commitment to responsible growth and operating sustainably.



<sup>1</sup> The threshold for reporting greenhouse gas emissions from covered sources to the U.S. EPA is 25,000 metric tons of CO<sub>2</sub>e

As Moda continues to grow and expand capacity at MIEC and future operations such as Vopak Moda Houston in the Houston Ship Channel, we will continue to rely on best-in-class environmental controls and innovation to manage emissions intensity.



Moda believes that environmental stewardship is an important element of the value we provide to our customers and regularly seek their feedback on ways we can further our commitment to the environment while continuing to provide best-in-class service. In 2020, Moda Midstream became the first liquids terminaling company to join The Environmental Partnership. The Environmental Partnership ("TEP") consists of leading members of the industry that are committed to improving environmental performance. TEP enables companies, including a number of our customers, to collaborate and leverage programming designed to help reduce emissions throughout the energy value chain. Participation in TEP is important to Moda, especially the opportunity to collaborate with our customers and peers.

“Moda is proud to support The Environmental Partnership and its commitment to foster innovation and increase collaboration with industry leaders to advance environmental stewardship. The Environmental Partnership’s goals align with Moda’s mission to provide resilient liquids supply chain solutions while building a sustainable and reliable business.”

– Javier del Olmo, Chief Operating Officer

## Air Quality

Moda is committed to sustainable operations in the liquids supply chain. As a midstream company with operations in Texas, we must comply with Texas Commission on Environmental Quality’s (“TCEQ’s”) permitting process for new construction and modifications, including retrofit or new build. We track criteria air pollutants including volatile organic compounds (“VOCs”) and nitrogen oxides (“NO<sub>x</sub>”) that are emitted from the vapor combustion unit’s (“VCU”) combustion of crude oil loading vapors and from piping fugitive leaks (from valves and fittings). The permitting process includes submitting allowable emission rates for VOCs, NO<sub>x</sub>, CO<sub>2</sub>, and other regulated materials based on design controls and specifications, as well as demonstration of regulatory compliance and protective off-property health effects. Ongoing compliance requires monitoring and reporting in accordance with these strict state and federal limits.

We strive for Lowest Achievable Emission Rate (“LAER”) equivalent emissions control technology, even when less-stringent Best Available Control Technology (“BACT”) is the requirement. For example, when Moda purchased the Ingleside Energy Center facility in 2018, we voluntarily upgraded the controls of tanks that were under construction, by upgrading the seals, slotted guide poles, columns, and leg socks. These controls reduced emissions per barrel by more than half and have allowed Moda to add 19 additional tanks at the terminal without increasing the permitted emissions allowance.



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Currently our terminal in Ingleside has 33 crude oil storage tanks and three clean marine fuel tanks. We have six vapor combustion units that provide us sufficient throughput for loading onto customers vessels in our deepwater berths at advantaged rates relative to peers. This avoids slow-load delays, thereby minimizing ships' idling dockside emissions. These marine advantages are enhanced by the facility's proximity to open water and dedicated tug services, which collectively deliver optimal turnaround times for our customers. When we acquired the terminal facility, we assessed the running state of the VCUs and their current operations. Our environmental and engineering teams identified several efficiency improvement opportunities. Ultimately, we optimized the supplemental fuel stream, control algorithms and the burner stack, resulting in more efficient combustion. These changes allowed Moda to increase the terminal's loading throughput rate while simultaneously reducing emissions per barrel. Due in part to these increased efficiencies, Moda voluntarily reduced its permitted emissions threshold.



Additionally, Moda has committed to increased instrument monitoring as part of the site's piping fugitive leak detection and repair ("LDAR") program. Although not required, Moda has voluntarily implemented quarterly instrument monitoring of the flanges and connectors at MIEC in addition to quarterly LDAR required by regulation for valves, pumps, and compressors. These monitoring efforts encompass approximately 19,000 components, including valves, plugs and pump seals to supplement the facility's preventative maintenance strategy and reduce fugitive emissions through early detection and repair efforts.

Moda's commitment to minimizing its impact on the environment through the additional voluntary emissions controls on our product tanks, VCUs, and LDAR programs has enabled us to decrease the emissions intensity (permitted emissions per barrel of throughput) of VOCs, NO<sub>x</sub>, and other regulated compounds as we increase the volume we move through the terminal. For example, since 2017, Moda has reduced its permitted emissions intensity for VOCs and NO<sub>x</sub> by more than 70%.




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# Ecological Impact



We demonstrate environmental stewardship by respecting and protecting our natural resources, the environment and the communities where we live and work. As a leader in the liquids terminaling industry, we compete by offering flexible multimodal connectivity that delivers optionality to our customers. Our resilient liquids supply chain encompasses pipelines, marine loading, rail, storage, and terminals.

## PROTECTING NATURAL RESOURCES & CONSERVATION

Both Corpus Christi and the Houston Ship Channel are important commercial centers for the energy industry on the Gulf of Mexico. Moda is committed to protecting natural resources and conservation of the nearby land and the waters of the Gulf. We pride ourselves on being a responsible community member and a good environmental citizen.

When we design, permit, construct, and operate our business, we strive to exceed standards and apply best practices. Some of the approaches we utilize to minimize our footprint include constructing smaller diameter tanks, designing larger walled secondary containment, avoiding nearby undeveloped areas with natural habitat and preserving biodiversity and valuable local ecosystems.

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We work to protect our waterways by coordinating on a daily basis with the Port of Corpus Christi, Harbor Pilots, and the U.S. Coast Guard. Together we strive to ensure safe and reliable transit for all maritime vessels.



Moda has established relationships with local renowned experts to ensure that our operations and planning take into account the health and protection of the Gulf of Mexico. We believe it is important to seek expertise to ensure our growth plans include environmental factors specific to the area where we operate and live. We work with Texas A&M University - Corpus Christi ("TAMU-CC") and the Harte Research Institute for Gulf of Mexico Studies to ensure we understand our environment. Their expertise provides guidance on a range of environmental issues including seagrass, oyster, and habitat migration. Beginning in the fall of 2020, Moda began collaboration with TAMU-CC, Department of Physical and Environmental Chemistry to develop an air monitoring program. Beginning in the spring of 2021, as part of a joint effort with the university, students will begin collecting and analyzing data. Based on the initial data collection, we will better understand the process of air monitoring and determine if there are ways to enhance or improve the program.

The Moda Ingleside Energy Center site is located on land that was originally a U.S. Naval base. In order to minimize impacts to the entire area as we have expanded our terminal storage capacity, we have extended our infrastructure on previously developed land instead of undeveloped areas.

Although none of the land where Moda operates is in a protected status, we endeavor to respect and safeguard the environment and always look for opportunities to go beyond the minimum expectations or regulations. Moda is working with the U.S. Army Corps of Engineers (“USACE”) to set aside undisturbed acreage between MIEC and a nearby residential development for long-term preservation.

	2019	2020
<b>MODA INGLESIDE ENERGY CENTER (INCLUDES TAFT TERMINAL)</b>		
Total Acres Owned or Operated	955	955
Terrestrial Acreage Disturbed <sup>1</sup>	136	136
Percentage of Acres within Protected Area <sup>2</sup>	0%	0%
Annual Acreage restored as of Year End	N/A	N/A
<b>VOPAK MODA HOUSTON</b>		
Total Acres Owned or Operated	127.6	127.6
Terrestrial Acreage Disturbed <sup>1</sup>	127.6	127.6
Percentage of Acres within Protected Area <sup>2</sup>	0%	0%
Annual Acreage restored as of Year End	N/A	N/A

<sup>1</sup>Cumulative total of all currently active sites, decommissioned sites, sites being restored.

<sup>2</sup>Includes areas in protected conservation status or endangered species habitat.



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We partner with the U.S. Army Corps of Engineers® to protect the land and water.



Moda is a leader in the development and operation of marine terminaling assets. The integrity of our maritime operations is paramount. At Moda Ingleside Energy Center, our liquid and vapor marine infrastructure incorporates loading arms equipped with state-of-the-art emergency release couplings (“ERC”) to safely and efficiently load vessels in a controlled environment. The advanced infrastructure allows for the vessel and shore facilities to separate without releasing any product in the event of an unexpected upset. In addition to environmentally conscious ERC equipment, spill containment boom is deployed around all vessels while berthed at our facility, providing an additional level of safety and redundancy.

Furthermore, Moda proactively engaged a designated tug boat provider to deliver stand by tug services to ensure vessel stability, monitor traffic proximate to MIEC, provide immediate emergency response, and help safe transit to open waters. The tugs are equipped with dedicated firefighting capabilities and trained personnel. These tug boats are able to connect to Moda’s onshore firefighting system and supply unlimited quantities of water if necessary.

In addition to the infrastructure investments and third-party relationships we have developed to proactively manage our waterfront, we continue to promote proper safety protocols throughout our company. Moda’s emergency response capabilities include an incident response team that is onsite 24 hours a day, seven days a week. All operations on the waterfront are supervised by MIEC personnel located on all berths and through a dedicated closed-circuit television system.

In the Houston Ship Channel, Moda is looking forward to commissioning a new deepwater berth at its Vopak Moda Houston facility. Similar safety enhancements have been incorporated into the design of the marine infrastructure there. The engineering team worked closely with the US Coast Guard and Port of Houston while developing the structural design to ensure proper mooring infrastructure and regulatory compliance. Furthermore, capital was allocated for early warning instrumentation to enhance the safety protocols at the waterfront.



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# Setting High Standards for Environmental Responsibility



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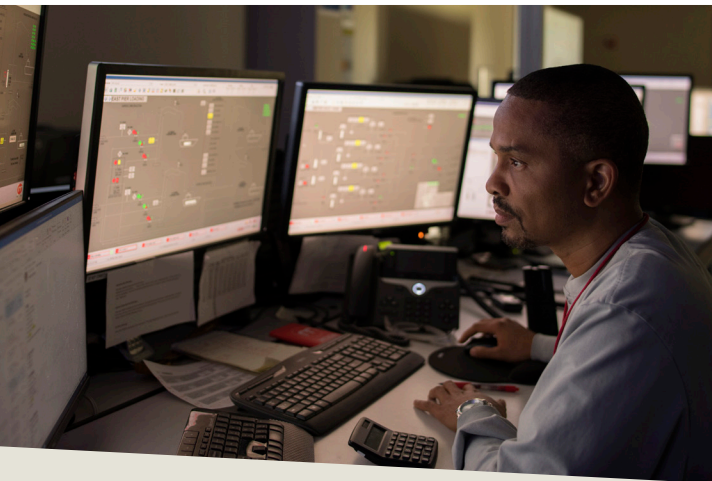
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Moda is committed to delivering sustainable and reliable logistics solutions to our customers. We continually evaluate opportunities for environmental controls and technology advancements throughout our supply chain infrastructure, including inbound pipelines, storage tanks, intra-terminal piping components, vapor combustion units and loading equipment.



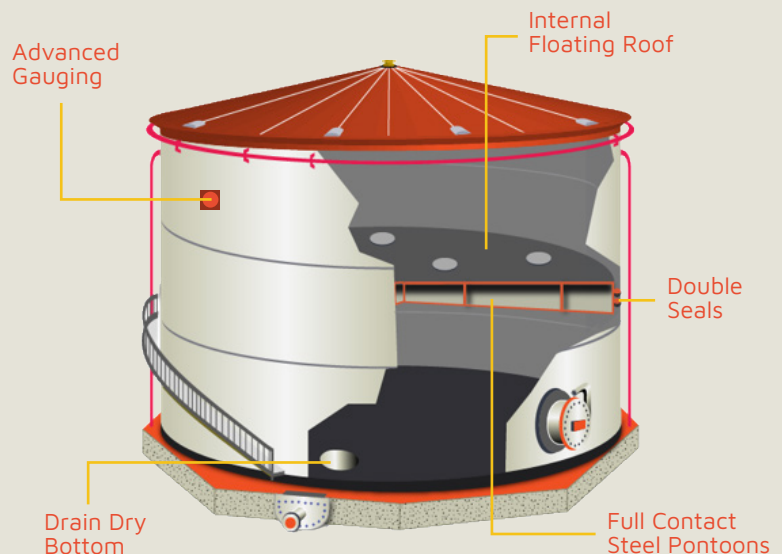
Moda receives crude from various pipelines and sources. These crudes can vary in composition and physical parameters. We voluntarily monitor the product coming into the terminal to manage regulatory compliance and identify anomalies. This monitoring is accomplished by installing in-line monitors and collecting samples of product for chemical analysis. This monitoring also provides the basis for correctly quantifying emissions.

## INDUSTRY LEADING STORAGE TANK DESIGN

Our commitment to exceeding requirements and operating sustainably is reflected in the design of our crude oil Internal Floating Roof ("IFR") storage tanks.

All tanks are built with safety systems that include secondary containment, fixed fire protection and surge protection. Our facility design exceeds National Fire Protection Association ("NFPA") standards and includes best-in-class foam fire suppression systems.

The storage tank design includes an internal floating roof (IFR) that floats on the liquid to prevent accumulation of vapors. The IFR reduces VOCs and other emissions by using gasketed fittings, slotted guide pole sleeves, wipers, and floats and leg socks. These measures also reduce VOC concentrations in the tank headspace, thereby reducing potential fire hazards associated with accumulated vapors. We have invested in best-in-class vapor controls, including not only a mechanical shoe, but also a secondary wiper seal. We also utilize mechanically-secure full contact steel pontoons. Other design elements include advanced gauging, multiple overfill protection devices and automation that prevents overflow. The drain dry bottoms significantly reduce emissions that result from standing product when draining the tank for maintenance and facilitate more efficient cleaning.



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“We believe the success of our company is built on and sustained by enduring relationships.”



# Human Capital Investment



At Moda, our team is our most valuable asset, our employees come to work every day with the goal of providing best in class service to our customers. We attract and retain high-talent professionals by fostering an inclusive, collaborative environment where everyone can flourish and by committing to ensure employee success through ongoing training and skill-building activities. In addition to the intangibles, such as culture and collaboration that create a positive work environment, we offer competitive compensation and benefits and opportunities for personal and professional advancement.

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## EMPLOYEE ENGAGEMENT

Sound, collaborative and respectful relationships among our employees are essential to maintaining a high level of productivity and safety. We want all our employees to be engaged in our business and know they are a valued part of the Moda family. We believe a well-connected workplace will encourage innovative thinking and inspire a sense of ownership in our collective success.

One important way we seek to strengthen employee relationships and keep an open line of communication within our organization is by encouraging all team members, including management, to take a break from their work and get to know each other over a meal. Twice a week we provide lunch to employees at our facilities. We began this tradition originally to show appreciation for employee efforts however, over time, these gatherings have come to provide a unique opportunity for Moda team members from all levels and all departments to celebrate accomplishments, voice concerns, offer feedback, brainstorm solutions and answer questions on a variety of topics that ultimately help improve our business.

**DURING 2020**, **45%** of our **NEW HIRES** were referred to us by our **EMPLOYEES**

We continuously strive to create a workplace in which each and every member of the Moda family will thrive. In 2021, we expect to conduct employee engagement pulse surveys to check in with employees on topics such as our culture of compliance, employee satisfaction, communication and the broader workplace environment.

Employee satisfaction is a key component of our long-term strategy. Many of our employees previously worked together prior to the formation of Moda. We believe that by providing an attractive combination of compensation and growth opportunities, Moda is the employer of choice in the areas we operate. **During 2020, we again saw strong employee satisfaction.**

**MORE THAN**  
**95%**  
**EMPLOYEE**  
**RETENTION**  
**in 2020**



## TRAINING & DEVELOPMENT

We ensure the success of our employees and our business by providing ongoing training and skill building opportunities. Currently, we design individualized, role-based training plans for our employees focused on each person’s developmental needs and consider the overall skills of those within the organization. While a substantial portion of our training efforts focus on safety, emergency response and preparedness, we recognize the pace of change in our industry is accelerating and we are proactive in identifying opportunities for our team members to strengthen skill sets through a variety of continuing education options. We also encourage our employees to further their knowledge through participation in professional and industry advisory groups that, among other benefits, provide educational programs to their members.

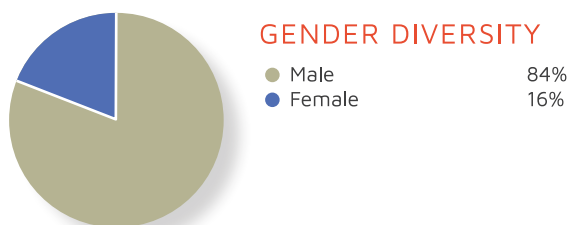
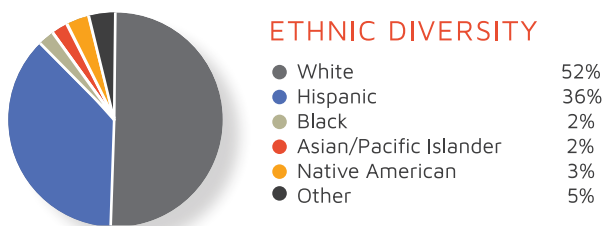
## EMPLOYEE RECOGNITION

Celebration of individual achievements and contributions is an important part of our culture. We value hard work and commitment excellence and believe giving recognition for a job well done. We encourage our managers to identify and nominate employees who exemplify our values for formal recognition. These employees receive a congratulatory letter and a monetary award. Through the end of 2020, five employees received recognition bonuses.

## DIVERSITY & INCLUSION

We are committed to diversity and inclusion throughout our workforce and believe employing people with different backgrounds, experiences and perspectives makes Moda a stronger business. Since the acquisition of MIEC in late 2018, we added 40 employees to our Moda family. As we continue to grow, we actively seek to attract and retain a workforce that is representative of the communities we serve. During 2020 and 2019, 50% and 45% of our new hires were ethnic minorities, respectively.

The following tables show the composition of our workforce as of December 31, 2020:



More than **12%** of our **TEAM MEMBERS** are **VETERANS** of the **UNITED STATES ARMED FORCES**

Moda Ingleside Energy Center is located on the site of a former United States Naval Base. We recognize our history and are reminded of the sacrifice and honor of those who have honorably served our country. Moda is proud of our ability to present hiring opportunities to talented service members.



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# Community Engagement



At Moda, we pride ourselves on being responsible corporate citizens and good neighbors. Our goal has always been to establish our organization as a trusted local partner. We are committed to building a stronger, safer community and promoting healthy and safe practices that increase our quality of life. We believe open and honest communication with our stakeholders is vital not only to Moda’s success, but the success of our community. We proactively engage with local leaders and listen to residents’ feedback. Through open and honest communication, we aim to inform the community about our culture and operations so they know who we are and what they can expect from our presence and activities. We seek to understand the communities in which we operate, listen to local concerns and identify opportunities to add value and provide support.

## MODA AND OUR NEIGHBORS

We have a civic responsibility to support our communities. Through our involvement in various industry organizations, economic associations and local chambers of commerce, we foster positive long-lasting improvements which strengthen our community, attract a skilled workforce and lead to economic growth. Our involvement also reinforces our reputation as a safety- and community-minded business leader.

As a proud member of Port Industries of Corpus Christi (PICC), we benefit from and contribute to PICC’s efforts to educate the public and support workforce development, economic stewardship, and safety in Nueces, San Patricio and Kleburg counties. In addition, our active involvement in various PICC committees helps us to make continuous improvements in our safety practices and operations by providing a monthly forum for us to exchange information, discuss industry-related issues and develop best practices and standards along side our peers.

We are members of economic development corporations in San Patricio county and the Corpus Christi region as well as in a number of local chambers of commerce. These memberships provide us an opportunity to provide input and economic development for the future of our community and allow us to engage with business leaders through a variety of social and educational programs.

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## MEMBERSHIPS

- Greater Houston Port Bureau
- Port Industries of Corpus Christi (PICC)
- Coastal Plains Local Emergency Planning Committee (LEPC)
- General Managers Meeting
- San Patricio Economic Development Corporation
- Corpus Christi Regional Economic Development Corporation (CCREDC)
- United Corpus Christi, Ingleside and Portland Chambers of Commerce





During 2020, when many charitable organizations faced unprecedented demand for assistance and experienced fundraising challenges resulting from the spread of COVID-19, we embraced our responsibility to respond to the needs of our community. As local food banks struggled to meet increased demand, we partnered with Ingleside United Methodist Church to underwrite the cost of grocery distributions. Many of our employees volunteered to assist with distribution.



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## MODA AND QUALITY OF LIFE

Giving back to the community is part of our culture and business strategy. We have a strong history of working side-by-side with local leaders and nonprofit organizations and providing financial and in-kind support to programs that make positive impacts in the communities where we live and operate. Each year, we prepare a community engagement plan to set priorities and ensure that our efforts have a meaningful impact. Our giving is focused in four key areas: (1) children, youth and family; (2) public safety, health and environment; (3) education and skilled labor; and (4) military and veterans.

Over the years, we have demonstrated our commitment to safety and our support of first responders by providing gear and equipment to the Ingleside, Ingleside on the Bay and Aransas Pass Fire Departments. Through annual financial sponsorship of various holiday and summer family events such as “Movies in the Park”, “Lighting of the Park” and “Breakfast with Santa,” we promote development of our communities as vibrant and attractive places for our employees and neighbors to live and work.

Our community involvement extends beyond financial support. We believe it is important for us to know our neighbors and for them to know the Moda team. We encourage our employees to participate on behalf of the company in the community events we sponsor and to volunteer for organizations important to them. Each year, we field and sponsor several teams of employees to run along-side our neighbors in the Beach to Bay Marathon Relay held annually to celebrate Armed Forces Day and honor the men and women serving and protecting our country.

## MUNICIPALITIES & NON-PROFIT ORGANIZATIONS

- City of Ingleside
- Ingleside on the Bay
- Ingleside Independent School District
- Ingleside Fire Department
- Aransas Pass Fire Department
- Halo Flight Air Ambulance
- Ingleside United Methodist Church Food Pantry
- American Heart Association Annual Walk
- ChatWorks Civic Club (Portland, TX)

**WE MATCH  
QUALIFIED  
EMPLOYEE  
DONATIONS**  
of amounts up to  
**\$2,000** PER YEAR

# Response to COVID-19



Maintaining a safe, healthy, and sound working environment for our employees, contractors, visitors and neighbors has always been the number one priority for Moda. Our commitment to this priority and our ability to be resilient in the face of change enabled us to respond swiftly to the challenges imposed by the spread of COVID-19 without interrupting service to our valued customers.

We are a designated Essential Critical Infrastructure Workforce. In early 2020, when the COVID-19 pandemic emerged in our areas of operations, we utilized our incident command structure and convened a cross-function team of Moda leaders to ensure employee safety while maintaining business continuity.

**We took the following steps to ensure business continuity at our offices, project sites, and facilities:**

- Identified the critical operational roles and developed specific contingency plans for staffing
- Engaged with our contractors and service providers to ensure they had appropriate plans in place for contractor safety and operating continuity
- Implemented preventive measures to protect employees from COVID-19 that included engineering solutions and administrative procedures
- Secured and provided personal protective equipment for our personnel and mandated remote working (when possible) and strict social distancing for employees

In addition to protective procedures, we developed ways to support our workforce as they dealt with personal pandemic-related challenges. Preserving a collaborative team environment while ensuring each employee felt secure and valued during this unprecedented time was a priority for Moda. The health and well-being of our team members was our utmost concern as we urged everyone to work remotely if able to do so. We provided flexible schedules and direct financial support to employees for the purchase of supplies and other items needed in the new working environment. Additionally, we relied on online resources to maintain our spirit of collaboration and held frequent virtual meetings to keep everyone informed about the health precautions Moda was implementing in response to state, local and federal health guidelines.

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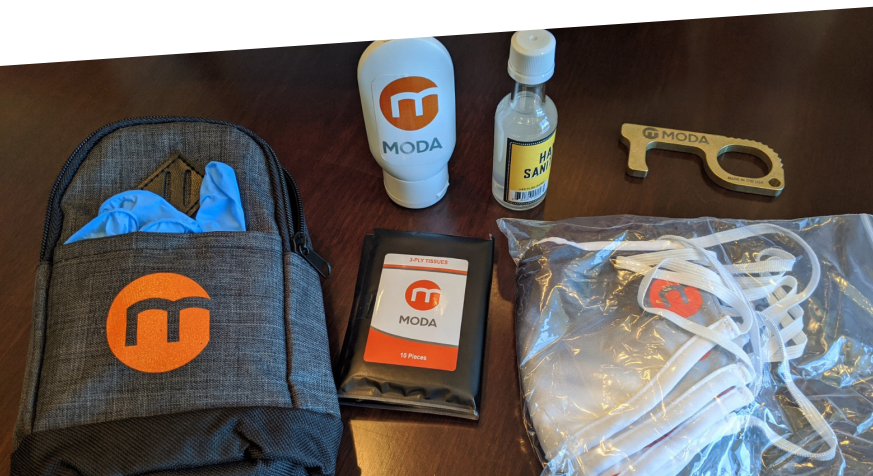
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## If in doubt, sit it out.

Our approach to dealing with pandemic has been multifaceted but is easily summarized – Safety First. Through careful planning and implementation, we have taken proactive measures to safeguard the health and well-being of our Moda family. We empowered our employees to make the right decisions for their teammates and families by offering flexible solutions designed with each team member in mind.

Throughout, we encouraged empathy and sensitivity to family responsibilities and the challenges everyone faced in light of restrictions imposed to slow the spread of COVID. As parents and those responsible for taking care of others reacted to the shift to online schooling, closure of childcare facilities, and changes in the availability of various services, we responded by being flexible and nimble in accommodating work schedules and supplying resources; whether by establishing group-wide expectations or focusing on individual needs.

As employees faced difficult decisions regarding return to school, childcare facilities and the workplace, we held virtual “Back to School Forums” to listen to individual and group concerns and to reiterate our commitment to flexible work arrangements and to preserving a home/work balance for our Moda family. Recognizing our employees are our most valuable resource, we wanted our team to know they were fully supported as they prioritized the health and safety of their families.

At the workplace, we worked to put in place engineering solutions and administrative procedures to ensure the safety of the team as the returned to the office as occupancy restrictions were lifted. Working within guidance from Federal, state and local health authorities, we established safety protocols including mandated biometric prescreening and surveys and social distancing measures to enable our teams the option of utilizing our office space for increased collaboration and productivity. At the same time, we continued to promote the benefits of work from home arrangements to minimize potential exposure and better manage social distancing through restricted occupancy.

We take pride in the resilience of our organization demonstrated during 2020 and in the contribution all our team members made in maintaining a safe, healthy workspace. Despite the challenges, Moda continued to provide best-in-class service to our customers without interruption and we did so without having to cut pay, layoff, furlough or reduce employee working hours. During a time when there were widespread layoffs and furloughs in our industry and community, we moved forward with our hiring as planned and added 20 full-time employees to the Moda family.



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We were happy to show our support by providing meals to the Emergency Room staff from The Lyndon Baines Johnson Hospital and Ben Taub Hospital as the COVID-19 pandemic spread in Harris County, Texas.



## About this Report

The information included in this report has been subjected to the company’s policies surrounding the disclosure of financial and non-financial data. The information included in this report is as of and for the year ended December 31, 2020 unless otherwise noted. Any financial information and all non-financial data included in this report was not subject to a third-party audit verification process.

## Forward-Looking Statements

Certain information contained in this Sustainability Report may constitute forward-looking statements within the meaning of applicable securities laws, including, but not limited to, statements regarding the company’s plans to: incorporate sustainability metrics into its overall strategy, make additional efforts to contribute in local communities, foster programs regarding diversity and inclusion and implement projects or initiatives to improve performance relative to environmental matters. Readers are cautioned not to place undue reliance on forward-looking statements as they are subject to a number of assumptions and known and unknown risks and uncertainties that may cause the actual results, performance or achievements of the company to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. The forward-looking statements contained herein are made as of the date of this document. The company assumes no obligation to update or otherwise revise these forward-looking statements, whether as a result of new information, future events, or otherwise.



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The Sustainability Accounting Standards Board (“SASB”) is an independent, private sector standards-setting organization whose mission is to help businesses around the world identify, manage and report financially-material and decision-useful ESG information to investors and other stakeholders. According to the SASB’s Sustainable Industry Classification System®, the SASB standards for Oil & Gas Midstream (code EM-MD) most accurately reflect our business operations. The index below indicates the page within this report where we have disclosed the information recommended by SASB for our industry. Topics disclosed beyond the scope of the Oil & Gas Midstream standard are not reflected in this index.

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Topic	SASB Code	Accounting Metric	Disclosure
<b>ENVIRONMENTAL DISCLOSURES</b>			
GREENHOUSE GAS EMISSIONS	EM-MD-110a.1	Gross global Scope 1 emissions, percentage methane, percentage covered under emissions-limiting regulations	Page 19
	EM-MD-110a.2	Discussion of long-term and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets	Page 19
AIR QUALITY	EM-MD-120a.1	Air emissions of the following pollutants: (1)NOx (excluding N <sub>2</sub> O), (2) SOx, (3) volatile organic compounds (VOCs), and (4) particulate matter (PM <sub>10</sub> )	Page 20
	EM-MD-160a.1	Description of environmental management policies and practices for active operations	Page 19
	EM-MD-160a.2	Percentage of land owned, leased, and/or operated within areas of protected conservation status or endangered species habitat	Page 23
ECOLOGICAL IMPACTS	EM-MD-160a.3	Terrestrial acreage disturbed, percentage of impacted area restored	Page 23
	EM-MD-160a.4	Number and aggregate volume of hydrocarbon spills <sup>2</sup> , volume in Artic, volume in Unusually Sensitive Areas <sup>3</sup> (USAs), and volume recovered	1 spill; <5 bbls 0 bbls 0 bbls <5 bbls
<b>GOVERNANCE DISCLOSURES</b>			
COMPETITIVE BEHAVIOR	EM-MD-520a.1	Total amount of monetary losses as a result of legal proceedings associated with federal pipeline and storage regulations	Page 15
OPERATIONAL SAFETY, EMERGENCY PREPAREDNESS & RESPONSE	EM-MD-540a.1	Number of reportable pipeline incidents, percentage significant	Page 16
	EM-MD-540a.2	Percentage of (1) natural gas and (2) hazardous liquid pipelines inspected	Page 16
	EM-MD-540a.3	Number of (1) accident releases and (2) nonaccident releases (NARs) from rail transportation	Not Applicable <sup>1</sup>
	EM-MD-540a.4	Discussion of management systems used to integrate a culture of safety and emergency preparedness throughout the value chain and throughout project lifecycles	Page 13

<sup>1</sup>Not Applicable as Moda has not engaged in any rail operations to date.

<sup>2</sup>Spills are defined as greater than one barrel (bbl). Excludes spills that were contained in a secondary containment.

<sup>3</sup>Unusually Sensitive Areas (“USA”) as identified by the National Pipeline Mapping System of the Office of Pipeline Safety.